SENIOR PROJECT MANAGER

Paul Schulz

Enterprise transformation, disciplined delivery and operational outcomes.

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PROFILE

Senior technology delivery and transformation leader with a record of taking complex platforms from strategy and architecture through delivery, rollout and operations. Combines programme planning, commercial judgement and technical credibility across global workforce-management SaaS, enterprise transformation, data and AI. Aligns business and technology teams, surfaces risks and dependencies early, and turns platform capability into practical workflow improvement, adoption and customer value. Experienced advising executives and leading multidisciplinary teams through changing priorities.

Workforce transformation
Led Product and Technology for Skedulo's global workforce-management SaaS and enterprise customer programmes.

Enterprise AI delivery
Leading MEGT platform transformation and delivery of AI-enabled services in a regulated, privacy-sensitive environment.

Have led sizable teams
Have led sizable distributed teams at Skedulo (220+), Yahoo! (360+) and Perkbox (100+).

ROLE-FIT CAPABILITIES

Enterprise transformation programmes / Mobile workforce management and workflow platforms / Programme planning and delivery governance / Executive stakeholder engagement / Steering and decision support / Commercial, vendor and resource oversight / Risk, issue and dependency management / Agile and hybrid delivery / Business readiness and adoption / Platform rollout and continuous improvement / AI, automation and workflow optimisation / Operational readiness and service transition

SELECTED IMPACT

Global workforce management platform
At Skedulo, led Product, Technology, professional services engineering and technical customer support for a workforce-management SaaS platform, serving enterprise customers across healthcare and field service.

High-stakes delivery in six weeks
Built a global team and SaaS scheduling solution for COVID mass vaccination across the US, Canada, Western Australia and New Zealand. Delivered complex, large-scale programme management with government agencies, top-tier consultancies and global technology companies.

AI and workflow improvement
At MEGT, delivered an orchestrated AI-driven candidate assessment service within a national enterprise transformation; at Dotzle, led beta delivery of an agentic consumer platform.

Value-driven delivery
I focus on delivering meaningful commercial value through enabling digital platforms that improve business processes and the customer experience.

PROFESSIONAL EXPERIENCE

Jun 2024 - Present
Australia · UK

Founding Partner · Ask-the-CTO.com

Provide fractional, interim and contract executive and technology leadership to scaling ventures and enterprise innovation teams. Lead programme planning, Agile delivery, risk and dependency management, vendor coordination, quality, security and stakeholder alignment, connecting strategy and architecture to implementation, adoption and operational outcomes. Bring a strong understanding of AI, intelligent automation and emerging technologies, identifying practical applications that deliver business value. Authoring Method.AI, an AI deployment methodology.

Nov 2025 - Nov 2026
Australia

Technical Lead · MEGT Innovation and Digital Enablement

Lead architecture, delivery and day-to-day operation of MEGT's AI-enabled enterprise SaaS platform as part of an enterprise-wide digital transformation programme. Coordinate technical and business priorities across a multi-cloud environment, translating the transformation agenda into platform capabilities and operational outcomes. Delivered an orchestrated, AI-driven candidate assessment microservice using Vertex AI and Gemini. AI coding tools used in the SDLC include Claude, ChatGPT and Copilot.

Mar 2025 - Nov 2026
United Kingdom

Principal Engineer · Dotzle (UK)

Led the proof of concept, architecture, detailed design and build of a TypeScript-based, agentic B2C platform that catalogues and values household belongings using AI and ML. Assembled the team for beta delivery, led sprint planning and execution, coordinated delivery through to production, and contributed production code. AI coding tools used in the SDLC include Claude and Kimi.

May 2025 - Oct 2025
Australia · Offshore

Interim CTO / Technical Lead · Motor Platform

Led delivery and daily operation of Motor Platform's PHP/Laravel, TypeScript, React and React Native marketplace and SaaS offerings on AWS. Partnered with the Head of Product to align priorities and lead engineering teams in Australia and offshore through a six-month interim CTO engagement.

Jan 2020 - May 2024
UK · US · Australia · Vietnam

Executive VP, Technology and Innovation · Skedulo

Led the end-to-end Product, Technology, Professional Service engineering and technical customer support functions for a global workforce management SaaS business. Built a high-performance organisation across four countries with product, UX, customer support, cybersecurity, infrastructure, platform, application and solutions engineering capabilities. Championed the Deskless Productivity Cloud and worked across the business to improve customer outcomes and delivery. Delivered a number of complex enterprise transformation initiatives with US and Canadian Government Health agencies, American Red Cross, Australian health organisations, and Australian and UK field service organisations.

Skills: Enterprise digital transformation, enterprise platform architecture and delivery, Salesforce, data integration and APIs, data migration, data governance, DevSecOps, agile and SDLC management, compliance management (ISO 27001, SOC2, GDPR, RFFR, HIPAA), ML service delivery and operations, risk management, stakeholder engagement and management, strong communication and leadership, leading complex multi-disciplinary teams across the delivery lifecycle, enterprise architecture, 3rd party vendor management.

Mar 2018 - Jan 2020
London · Sheffield · Paris · Sydney

Chief Product and Technology Officer · Perkbox

Led a 100-person product and engineering team delivering an AWS-based SaaS platform across the UK, Ireland, France and Australia, serving thousands of businesses and hundreds of thousands of employees. Combined hands-on technical work with product, people, operational and board-level responsibilities.

Skills: Platform development and delivery across multi-disciplinary teams, enterprise integration/transformation projects with Salesforce and Netsuite. Agile delivery management, risk management, executive and board level engagement and communication, programme planning and delivery, vendor management and integrations, team management and high performance culture development. Compliance: ISO 27001, GDPR.

Sep 2009 - Dec 2014
London · New York

Founder and CTO · Open Video Ads

Created an open-source initiative for IAB VAST/VPAID-compliant video player technology, then built a commercial business serving millions of video ads daily. Sold the business and technology to JW Player in 2014.

Sep 2009 - Jul 2013
Global

Group CTO · Zattikka

Led technology across five game studios in a social and casual gaming group, managing teams and platforms spanning web and mobile.

Skills: Acquisition/merge and integration activities, group level multi-org team formation and management, cross group performance reporting, technology standards development and rollout.

Apr 2002 - Dec 2006
London · Global

Head of Mobile Technology · Yahoo!

Built Yahoo!'s global mobile engineering unit from London and led an organisation of 350+ engineers across the UK, Europe, the US, South America, China, Australia and Southeast Asia. Delivered mobile products including Yahoo! Mail, Yahoo! Finance, the first Yahoo! Mobile Apps and the FIFA World Cup mobile service. Oversaw technology aspects of acquisitions and strategic integrations.

Skills: The delivery of cost efficient platform and service architecture at very large load levels, global massively distributed (32 countries) multi-disciplinary engineering team and programme/delivery management, agile practices, vendor and partner management (including FIFA, T-Mobile, Vodafone, Nokia etc), acquisition integration processes and management, 3rd party API integrations at scale, risk management, stakeholder engagement and management, strong communication and leadership, high performance delivery culture development, compliance management

Feb 2001 - Mar 2002
London, UK

Interim CTO · XTempus

Led technology and product strategy for an early-stage mobile venture through its 2002 exit.

2000
Sydney, Australia

CTO · Talking Point Australia

Led early R&D into natural language processing and agent technology deployed on a JavaCard SIM. The innovation received the Golden Palm award at Mobile World Congress.

1997 - 1999
Sydney · Helsinki

Research and Development Manager · Nokia

Managed Nokia's Australian mobile R&D centre following the acquisition of my consulting company, supporting the integration of the team into Nokia. Delivered multiple complex software projects across the hardware and software lifecycle for mobile devices and mobile network products.

1996 - 1999
Sydney, Australia

Co-Founder and CTO · The Indigo Corporation

Built an object-oriented technology consultancy serving telecommunications and finance clients, including HP R&D, Nokia R&D, Macquarie Bank and FAI. Sold the business to Nokia in 1999 to support its Australian R&D presence.

1993 - 1996
Australia

Senior Consultant · Object Consulting Pty. Ltd.

Delivered object technology and distributed computing consulting, and co-authored Mentor, a full-lifecycle object-oriented methodology.

1989 - 1993
London, UK

Contract Software Engineer · Chase Manhattan Bank

Lead developer for dealing-floor position management software, including development, deployment and operational maintenance.

TECHNICAL BREADTH

Transformation: enterprise SaaS, work management, workflow optimisation, platform uplift and multi-market rollout. Delivery: programme planning, Agile execution, release governance, risk and dependency management, vendor coordination, operational readiness and adoption. Technology: AWS, GCP and Azure; data platforms and analytics; APIs and integrations; AI/ML, GenAI and agentic services; cloud-native platforms. AI-enabled delivery: Claude,

ChatGPT, Copilot and Kimi in software development workflows, with an emphasis on governance, quality and measurable outcomes.

EDUCATION & ADDITIONAL

B.Inf, Computer Science
Griffith University, Australia · 1987-1989
University Medalist · graduated top of year

Languages
English · Native Japanese · Beginner

Professional interests
Technology-led market disruption, AI and NLP, high-performance team culture, and commercial value through technical excellence.